



# RESERVE FORCES POLICY BOARD

**Reserve Forces Policy Board (RFPB) Proposed  
Incorporation of the Underlying Reserve Force Structure  
Principles at the inception of the Space Force.**

**Final Report to the Secretary of Defense**

**June 26, 2020**



CHAIRMAN

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RESERVE FORCES POLICY BOARD  
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ACTION MEMO

JUN 26 2020

FOR: SECRETARY OF DEFENSE

DepSec Action \_\_\_\_\_

FROM: MajGen Arnold L. Punaro, USMCR (Ret), Chairman, and Reserve Forces Policy Board

SUBJECT: Reserve Forces Policy Board (RFPB) Proposed incorporation of the Underlying Reserve Force Structure Principles at the inception of the Space Force.

The RFPB is a federal advisory committee established to provide you with independent advice and recommendations on strategies, policies and practices designed to improve and enhance the capabilities, efficiency and effectiveness of the reserve components.

- The RFPB anticipates challenges with incorporating Reserve Components in the new Space Force, similar to those the Department experienced with the Cyber Mission Force (CMF). As the Department stands up the Space Force, we encourage the Department to incorporate the principles below as the new military service is developed and request your support of the proposed underlying principles relating to the Reserve Components and the new Space Force.
- The RFPB recommends implementing the following set of principles:
  - Include the Reserve Component (RC) from the inception of the new Space Force using the doctrine organization, training, materiel, leadership and education, personnel, facilities, and policy (DOTMLPF-P) process to ensure the Reserve Components are core to the wartime expansibility of the Space Force to meet emerging threats.
  - Integrate the Total Force and AC/RC association at the outset to create a seamless force and avoid the disruptive force structure actions that correspond with integrating components and ensuring interoperability after the fact.
  - Leverage complementary and unique skills and relationships possessed by RC members to further build relationships with the private sector as well as other Government departments to enhance public-private partnerships thus maximizing the capabilities of the Space Force.
- The RFPB also makes the following recommendation:
  - Designate an RC General or Flag Officer to serve as the Department's RC Subject Matter Expert (SME) for all RC matters related to space.

RECOMMENDATION: Secretary of Defense direct inclusion of the Reserve Component within the Space Force.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_ Other \_\_\_\_\_

COORDINATION: NONE

Attachments: None

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